Launch of Local Governance University in Iloilo City

17 May 2011
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EXECUTIVE SUMMARY

The Portal of Good Local Governance (Portgoodlog) is created out of the initiative of the Local Government Development Foundation (LOGODEF) to integrate all of its programs into one system together with the major stakeholders in local governance. It is in particular a website which provides seven key services so entangled in a single website to provide the necessary elements to carry out the mission of the Foundation. One of the services is Local Governance University (LogU) which aims to enhance the local public officials’ capacity as a leader and policy-maker with the premise that such is primordial in good local governance by means of interconnecting partner schools, lecturers and others through use of advance videoconferencing technology via internet.

On May 17, 2011, the LogU was officially launched with the general plan to execute its first working facility to the public particularly with the chosen universities as pilot schools in implementing this program. The partner universities were the University of Northern Philippines (UNP), Western Visayas State University (WVSU) and Western Mindanao State University (WMSU). Strategically the three universities represented Luzon, Visayas and Mindanao respectively, wherein WVSU was chosen to be the main hub or place where the main event and speakers are going to be situated.

Specifically, the activity of the launching was divided into three parts.
   a. First was the official introduction of the Local Governance University among prospect students (PCL members) and its three major programs: 1. Ladderrized Program; 2. Capacity Program; and 3. The Quarterly Lecture Series.
   b. Second was the execution of the 1st Quarterly Lecture Series which provided a venue to stakeholders to discuss the pressing issues concerning local governance. After which, an open forum was initiated where questions were raised and answered. The Lecture Series served as the first activity of LogU.
   c. Third was a signed MoU between the Philippine Councilors League (PCL) and Western Visayas State University (WVSU) as witnessed by the presence of Local Government Development Foundation (LOGODEF) and Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ).

With this in hand, the Portgoodlog used the latest hardware and software technology so as to make these activities a success. With the utilization of a software called the Big Blue Button for videoconferencing, live interaction between UNP, WVSU, WMSU and speakers from Manila namely former Sen. Aquilino Pimentel Jr., Sen. Ferdinand Marcos Jr. and Congressman George Arnaiz became possible. The use of laptops/computers, microphones, and webcams is a prerequisite in performing the functions of the Big Blue Button software for videoconferencing, and projectors were used to allow audience in each hubs to have a clear view of how the interaction is taking place.

Admittedly, problems were seen including the limited internet connection within the venue that caused low quality video streaming and poor sound system. In this case, we used phone patches for as our last resort for a good audio quality whenever things don’t go smoothly. With this, the recognition of the need for a better infrastructure and good venue for sound system and other materials affecting the interaction between lecturers and participants urges Portgoodlog to start making necessary adjustments in the system so as to prepare for the next part of the lecture series.

Nevertheless, the event was able to achieve its objectives with an output of a success introduction of LogU’s program, framework and purpose among PCL members and other participants. It was also able to test the online facility and see what needs to be fixed so as to provide improvements for future use. Furthermore, the event was able to carry out the first Quarterly lecture series which implies that the program is doable by all means, and a Memorandum of Understanding (MoU) was signed signifying that there will be future development for the program.
## ACRONYMS

<table>
<thead>
<tr>
<th>Acronym</th>
<th>Description</th>
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<tr>
<td>LogU</td>
<td>Local Governance University</td>
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<td>Portgoodlog</td>
<td>Port of Good Local Governance</td>
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<tr>
<td>GIZ</td>
<td>Deutsche Gesellschaft für Internationale Zusammenarbeit</td>
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<td>LOGODEF</td>
<td>Local Government Development Foundation</td>
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<td>PCL</td>
<td>Philippine Councilors League</td>
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<td>PCL-LA</td>
<td>Philippine Councilors League- Legislative Academy</td>
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<tr>
<td>WMSU</td>
<td>Western Mindanao State University</td>
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<td>WVSU</td>
<td>Western Visayas State University</td>
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<tr>
<td>UNP</td>
<td>University of Northern Philippines</td>
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<tr>
<td>PSPA</td>
<td>Philippine Society for Public Administration</td>
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<td>ASPAP</td>
<td>Association of Schools of Public Administration in the Philippines</td>
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INTRODUCTION

It is the advocacy of Local Government Development Foundation (LOGODEF) to strengthen local governance in the Philippines. One of its instruments in achieving such goal is through the establishment of Portgoodlog which is a working website designed to provide the necessary services for the development of local governance.

There are seven services that can be found in Portgoodlog and each is integrated to help one another. One of these services is called LogU or Local Governance University which is a facility that is designed to promote the education of elected and even appointed local officials in terms of public administration by the use of state of the art internet technology. The LogU provides three major components in carrying out its goal namely: 1) Ladderized Program, 2) Capacity Program, and 3) The Quarterly Lecture Series.

On May 17, 2011, after months of conceptualization and planning, Portgoodlog officially launched the LogU to its target participants together with its partner institutions and universities. The launch was held simultaneously in Iloilo (main hub), Vigan, and Zamboanga through videoconferencing.

PROJECT CONTEXT

The Launch of Local Governance University was supposed to introduce the partners to the Ladderrized Program and the Quarterly Lecture Series of the LogU program. The LogU is one of the seven features of the Portgoodlog which is a means for local officials to earn academic degrees while in office. Apart from this is an ensuring alternative careers for public servants once they cease to be part of public service and decide to pursue private work. Academic qualifications will not only provide the local leaders with the adequate background on governance but will also broaden their horizon as private individuals that in the process enrich their role in society even when they’re no longer in public service.

Along with the Ladderrized program, the Launch had also introduced to the prospect participants from the three universities the Quarterly Lecture Series which was done through a videoconference - the unique feature of the LogU which utilizes the Portal as an online facility for the lectures. Through this program, the participants are given the means to be more informed. Furthermore, they are provided opportunity to discuss their concerns on local governance. The LogU is also backed with the LogBank, another feature of the Portal which shall provide the students with pertinent data which can be of help to local legislation.

OBJECTIVE

The general plan of the event was to execute the Portgoodlog’s Local Governance University to the public particularly the PCL members residing among the chosen universities as pilot schools.

Specifically, the event targeted three goals:

a. To officially launch the Local Governance University as a venue to capacitate and empower local officials through customized trainings and lectures based on their specific needs;

b. To orient prospect students (PCL members) of the Ladderized Program of LogU by holding the 1st Quarterly Lecture Series coinciding with the launching of the Local Governance University, and;

c. Formally strengthen the partnership between PCL and Western Visayas State University as one of the pilot schools for the Ladderized Program of LogU.
Decentralization Program

METHODODOLOGY

Portgoodlog is the first in the Philippines to provide technical services for LGUs such as website hosting, LGU databank and Local Governance University. In line with the vision of the Local Governance University to interconnect via internet the different participants from local government in different parts of the country with reliability and convenience, the first event of LogU selected participants from Luzon as represented by UNP, Visayas under the banner of WVSU, and Mindanao as figured by WMSU.

Each University was assigned a task to set up a projector, computer, webcam and a reliable internet connection. Among the mentioned academic institution, WVSU is selected as the main hub or the venue for the LogU launch, and for the lectures to be done. Presentations, lectures, and open forum being discussed in WVSU, UNP and WMSU were simultaneously being viewed and heard by the three hubs through videoconferencing. Some invited speakers were not able to come in WVSU but were asked to use the videoconference feature of LogU. Some of these speakers were former Sen. Aquilino Pimentel Jr., Sen. Ferdinand Marcos Jr. and Congressman George Arnaiz.

The event in particular was divided in three parts. First was the official launching of Local Governance University or LogU wherein its three main programs (Ladderrized Program, Capacity Program, and The Quarterly Lecture Series) were introduced and discussed among the participants.

Second, among the programs of the LogU, the first Quarterly Lecture Series was conducted. This part featured guest speakers/lecturers to discuss the pressing issues concerning local governance. After each lecture, an open forum was conducted where questions were raised and answered. In the open forum, each hub was given an opportunity to participate and interact with other hubs, especially to the main hub (Iloilo) where the speakers were located.

Third, after the launching of the Local Governance University (LogU) and the 1st Quarterly Lecture Series, PCL together in the presence of LOGODEF, GIZ, and ASPAP – PSPA signed a Memorandum of Understanding with Western Visayas State University as one of LogU’s pilot schools.

MAJOR RESULTS/HIGHLIGHTS

The event was able accomplish its objective as set in the project proposal. The event provided the students an experience of the online facility which shall be the significant medium of communication and learning of the program. Lectures and messages from the speakers were delivered via videoconferencing, allowing interaction between the three hubs. The group encountered difficulties in the arrangement of technical and online resources. Alternative means were used to aid the embedded facility in the Portal as it run short in delivering smooth connection with the other two hubs. The Portal also includes a chat room wherein updates are being posted in case visuals and audio systems are not that clear. The event can also be streamed online by interested individuals who wanted to view and listen to the lectures.

A Memorandum of Understanding has been signed by the main partners for the program namely PCL and WVSU, with the presence of LOGODEF, GIZ, ASPAP and PSPA. The Ladderrized Program of the LogU was also introduced to the PCL members together with the purpose and framework of the program. Apart from accomplishing the original goal of orienting the prospect students to the Lecture Series, the participants were engaged by the speakers in a substantial discussion of the main concerns and problems of the local officials.

ANALYSIS OF RESULTS

The presentation of the purpose and framework of the LogU to the participants advanced the popularization of the program. It was able to promote the program as a capacity building project in support of the PCL members, and of future students of the LogU. With the opportunity to pilot test the online facility, the group was able to clearly see the shortcomings of the present status of Portgoodlog as well as to come up with future improvements in order to provide better services in the future.
Decentralization Program

The signing of the Memorandum of Understanding was able to secure potential beneficiaries for the program. This will also help with regard to coordination between partners and will be essential for promoting the program as well as to gain more students. The carrying out of the Lecture Series during the Launch proved and maintained that the project was doable. Most importantly the event showed a commendable collaboration of the different universities, participation of the academe and practitioners for the advancement of local governance.

RECOMMENDATIONS

The experience of pilot testing the online facility during the Launch urged improvements on the facility such as the sound system and the internet connection. Generally, there is a need for improved equipments and other technical components. The following were recommended after assessing the success of the Launch:

a. The software embedded in the Portal which facilitates the videoconferencing needs improvement if not replacement.

b. There is a need for the following:
   - **Person in-charge of the chat box**, for the purpose of updating and relaying messages (questions, suggestions, and other concerns) from each hub to another in case problems are encountered such as poor reception of sound and visuals.
   - **Person in-charge with video-recording** for it will require a separate computer and videocamera (or webcam).
   - **Person in-charge of technical equipments** and other technical concerns.

c. There is a need for two projectors: one for projecting the lecturer's presentation/chat box; the other for projecting the status of the other hubs.

These recommendations will hopefully provide better services in the future and prevent previous errors that hindered the smooth flow of the program.

EVALUATIONS/CONCLUSIONS/NEXT STEPS

The following steps are tentatively lined up for the concretization of the program:

A. Plotting of schedule for the Lecture Series
   - This is needed in order to budget the time in terms of preparation for the upcoming events so that participants as well as the speakers will have an idea on how to manage their schedule for the lecture series.

B. Engaging partner institutions and universities in a discussion on the topical arrangement of the Lecture Series
   - There is a need to consult the partners in order to give attention to their needs, and there are issues that need to be addressed and focused on that may be different in each local government.

C. Defining and formalizing roles of consultants (e.g. Dr. Alex Brillantes and Mr. Jose Tiu Sonco) and delineating the scope and limitations of each.
   - Each role must be carefully addressed as to prevent role switching and to identify each expertise.

D. Drafting of TOR among the organizational partners of the project (e.g. contract between LOGODEF and GIZ, partnership between ASPAP, PCL, and PSPA)
   - Terms of Reference is important in order to have a clear understanding of each role and tasks.

E. Formation of a team (e.g. Technical Assistants) that will ensure smooth interactions and continuity of the event.
   - A team of technical assistants is essential in the smooth flow of the lectures and program and prevent the worsening of any encountered problem.
F. Finalization of the confirmation of the identified lecturers on being part of the pool of resource persons for the LogU.
- Resource persons need to be identified in order to recognize the forte of each which will be essential in providing quality lectures.
Annexes
ATTACHMENT 1
Documentation of the LogU Launch

Arnel Agabe, ARD DILG Region 6 expressed that DILG will be more active in supporting LGUs in delivering their services. Moreover he looks forward to a fruitful partnership in bringing about good governance in the country.

After which, Dr. April Dream Teodosio spoke in behalf of the WVSU President saying the University shares vision of good governance. She tackled the two milestones in this endeavor: one is for PCL for creating PCL Academy. She reasoned that legislators are not born but made. She further noted that this program was very timely since the country cannot afford any more useless laws sprouting from uneducated legislators. The other milestone was for WVSU for being chosen (as one of the pilot schools). This is rather an affirmation of their long upheld status.

Dr. Robert Valerio, the VP of PSPA, shared a vision of bringing this kind of activity to all regions if possible. The Launch according to him was done through partner agencies. Facilities of simulcast conferencing were provided through the assistance given by UNDP through ASPAP and PSPA. These facilities should be used for the extension of local governance.

Former Sen. Aquilino Pimentel, Jr. as one of the speakers for the Lecture series had given a thematic discussion centering on ‘the Next Frontier in Local Governance’. He stated that the first frontier must be the enactment of the Local Government Code of 1991 where LGUs were given autonomy. The next frontier is the proposed amendment of the LGC where more fund would be allocated to Local Governments and thus more functions and power. Roughly, the amendment should increase the funds from 40% to 60%. He discussed his further advocacy of a federal division of the country. This stirred a question from the Zamboanga hub clarifying the difference between the MILF proposal of a substate and the federal arrangement. He explains that in the latter, the country is assured of a single federal constitution, one armed forces, a single currency, and one foreign affairs; only the states have different mode of development. Pimentel commended the LogU program saying that the degree offered would be an attraction. The officials clearly need to have knowledge of their duty and the people need to know what to expect from them. He expressed desire for the spread of this program across all LGUs. He was also pleased that LOGODEF has been on the forefront of this project. One practical concern was raised from the Vigan hub which asked of a remedy in cases the department heads refuse to appear before the Sangguniang Bayan or Sangguniang Panlungsod which leads to a misunderstanding between the local executive and legislative offices. Pimentel suggested that there should be a mechanism for legislative and executive to be accessible to one another. But if political motives run such an obstacle, the legislative must resort to the ‘power of the purse’ where the latter can withhold the budget to compel the former to appear before the council. Pimentel was also asked about his proposal in the Senate called the Subpeona Duces Tecum. He explained that this is the power to compel attendance of even regional offices of central government located in their area. This was just one of the proposed amendments in the LGC he wanted to forward in the Senate.

PCL-LA Exec. VP Larry Caminero shared the upcoming plans of meeting with Dr. Alex Brillantes and the three universities where the parties will be agreeing on the amount the students have to pay should they enroll in the program. He explained that the students would have to pay to the PCL-LA which will handle payments to the schools.

Prof. Edmund Tayao presented an overview of the Portgoodlog. He focused upon explaining why LOGODEF is embarking in such an endeavor. According to him there is a growing threat to decentralization in this country. This is why there should be more investment on decentralization as it was seen to have worked in China, which according to predictions shall be overtaking Japan by the year 2024. The country must venture on the Capacity Building of the elected officials in order to show the national government that decentralization actually works for the country.

Dr. Herwig Mayer, the Program Manager of GIZ was called upon to give a brief message. He shared three points: 1.) the GIZ has been committed to capacity building of LGUs for the past years. The biggest challenge was always concerning the number in the Philippines. And this great a number should mandatorily get the ability to know the latest developments which are sometimes confined to
Dr. Alex Brillantes summed up the earlier discussion stating that the underlying message must be that capacity building is the key to the threat mentioned by Prof. Tayao. He says that the participants were really the ones teaching themselves and learning from one another and that the academe simply facilitates such process. He said he has been asked earlier what LogU essentially means. He explained that the Portal has many services and one of the key services is the databank where materials will be accessible to all. “The ideology of LogU is Capacity Building but we are not presumptuous to say that we are building your capacity; we are only here to facilitate the process, and you already have the capacity”, he said. Dr. Brillantes further claimed that Capacity building is the role of the national government. Under such premise has the department order been signed by Sec. Robredo of DILG which authorized them to attend on official time and invest the people’s money in this capacity building activity. He informs that LogU is Ched-accredited which means it is assured of quality service. As he ends, he mentioned the four dimensions of Capacity building: 1.) Individual; 2.) Entity (organizational structure); 3.) Interrelationships between entitle, and; 4.) Enabling environment (Local Government Code). He explained that right now, these are on the stage of module development. He assured that the academic calendar which shall have to be drafted will be customized for the councilors the same time that it is in accordance with the requirements of the universities.

The Memorandum of Understanding has been signed between PCL and Western Visayas State University as witnessed by LOGODEF and GIZ as well as PSPA. This was followed by another brief message by Dr. Herwig Mayer of the GIZ who expressed delight towards such partnership. He said the GIZ will extend its support until next year after it is assured that the program is already sufficient on its own.

Prof. Edmund Tayao has given a lecture on Decentralization. In a presentation Prof. Tayao has enlisted the innovations acquired in the 1987 Constitution. However he argues that not all of them were immediately enforceable because of the absence of enabling law. Former President Cory Aquino was credited for the enactment of LGC and the restoration of democracy. However Prof. Tayao demonstrated that up to the present, decentralization does not work in this country. He presented the objectives of Decentralization. The latter is a systemic change which is needed. This is a question of wanting less of more government. He stated that, “what makes political and economic dynamic work is the interplay of national and local government without one necessarily being under the other.” He also laid down the advantages of local government. He concluded that there is really not enough decentralization transition.

A question was raised whether decentralization has increased the tax people pay. Prof. Tayao responded that taxation is not necessarily bad. However, since the subject is not just economic but a political question as well, it is to everybody’s knowledge that increasing tax would be a political suicide for officials. It is for this reason that officials cannot raise revenues, and it is a failure on their part. He said that the real problem here is the kind of taxation which is enacted. He questioned the kind of taxation mechanisms imposed by the new administration in which he gave the example of the increase in toll fees. Some legal experts according to him suggest that this is a form of a double taxation since toll fees are naturally form of taxation themselves.

Another question coming from Iloilo goes, “Can it be possible that the IRA itself can immediately be collected by the LGU itself instead of passing through the national?” Prof. Tayao answered, “...it cannot be easily done. In a country, when we talk of fiscal administration, it is entirely dependent on the monetary policy... You cannot collect tax because there are not enough livelihoods available locally.”

Senator Ferdinand Marcos Jr., the Chairman of Senate Committee on Local Governance proceeded with a brief message. He expressed appreciation towards the online facility which is already functioning. It should be used for the interconnection of the local officials. Such service is dedicated for their convenience and he expressed his openness to suggestions of the local officials about more of their needs in delivering services. He applauded the facility as it is an advanced instrument that makes use of technology. He said the Senate has been reviewing very critically the
amendments for Local Government Code. The most interesting amendment for him was the increase in IRA share, including even the customs in the calculations.

After which Dr. Alex Brillates facilitated a discussion on the major issues and concerns experienced by the local legislators. The following were listed:

- a. Party list (for the PCL) to have a voice in the Congress
- b. PS ceiling is too low
- c. PCL has no seat or voice in the Congress
- d. Poor/slow implementation of projects
- e. Lack of coordination among local and national devolved agencies (plans, programs, projects result to overlapping/duplication of activities)
- f. Improper implementation of ordinances
- g. Inadequate funds
- h. Code (LG Code specific on which LGU they mean.
- i. Too much requirement for the program that hinder to continue
- j. Lack of coordination with government agencies
- k. Power struggle (PCL Iloilo)
- l. Power!!
- m. Some government agencies disallow the plans of LGU (COA, DBM)
- n. Personal interest of person on power (PCL Iloilo)

He made a follow up discussion citing that these problems and issues provided by the participants are the same issues bothering Local Governance ten years ago. He asked, “How far have we gone?” One difficulty facing the local officials is that as administration changes, the priority programs also change. He stressed, with reference to the issues raised, that intergovernmental relations do really matter whether it be between national and local government or between the local legislative and the executive bodies. For this reason the national government must have clearly defined roles. He also advised that dividing into municipalities to increase the IRA share is not advisable.

The final lecturer to end the Launch was Congressman George Arnaiz, Chairman of the House Committee on Local Governance. Cong. Arnaiz was asked the most important questions and concerns which were raised all throughout the Lecture Series. He expressed openness to suggestions of local legislators to some of the pending bills related to their area of concern. According to him measures were taken about the pending bill on increase on the IRA share. Prof. Tayao inquired of his opinion regarding the view of Sen. Marcos that the 40% to 50% in IRA share is unacceptable, and that increasing the tax base would be the right option. Cong. Arnaiz answers that the fastest and easiest way is definitely to increase the formula and that increasing the percentage is a difficult move to make. He was also asked about the power of Subpoena of local legislators if it could possibly be given priority. He argued that there were bills seeking to empower the local legislators. However, it is sure to stir a debate between the legislative and the executive bodies. He mentioned that the bill proposing to renationalize agriculture is already progressing in the Committee; but this is also sure to cause a heated debate. A selective approach on this is actually agreed upon by some LGUs.

After the Launch the host organizations had a brief closed-door meeting. This includes LOGODEF, ASPAP, PSPA and GIZ.
KNOW ALL MEN BY THESE PRESENTS:

This Memorandum of Understanding (MOU) is made and entered into this ____ day of May 2011 in the City of ____________, Philippines, by and between:

The PHILIPPINE COUNCILORS LEAGUE-LEGISLATIVE ACADEMY (PCL-LA), with principal office address at the PCL Center & Hostel, Coastal Road, Las Piñas City, represented by its Chairman, RONALD P. CARCELLAR herein referred to as the “PCL-LA”;

and

The WESTERN VISAYAS STATE UNIVERSITY (WVSU), with principal office address at ____________________, represented by its President,____________________ herein referred to as PARTIES.

WITNESSETH THAT:

WHEREAS, the PCL-LA, established as the training arm of the Philippine Councilors League (PCL), has determined the need to avail of the assistance of WVSU as a vital partner in the implementation of the capacity building programs of the more than 16,000 councilors all over the Philippines;

WHEREAS, the WVSU, in its endeavor to be part of the capacity-building undertakings of the PCL-LA may offer customized baccalaureate and masters degree programs, and any other related short-term training courses;

WHEREAS, it is determined that there is a need to offer customized baccalaureate and masters degree programs/courses, to capacitate particularly the PCL members in the future;

NOW, THEREFORE, for and in consideration of the foregoing premises, the parties hereto agreed to enter into Memorandum of Understanding under the following terms and conditions:

1. Objective
   A. The objective of this MoU is to establish collaborative linkages between the Parties, in the area of events e.g., customize baccalaureate and masters degree programs, workshops, seminars, symposia, forums and academic conferences (hereinafter the “Events”) and publications for exchange of information and for educational purposes.
   B. This MoU is a general, non-binding statement of mutual intentions of the Parties. Any binding commitment or legal obligation with respect to the implementation of this MoU will require the execution of a separate and formal agreement between the Parties.

2. Areas of Cooperation and Cooperation Machinery
   A. The Parties will inform and consult each other concerning the activities that are the object of joint action under the MoU. Each Party will use its best endeavors to share information regarding Events planning in order that Events there either Party has an interest can be identified at an early age.
   B. The Parties will convene joint consultative meetings at such intervals, at the location, and by the methods, they deem appropriate. At such meetings they will consider ways and means of improving mutual cooperation, prepare work programs, as appropriate, and review progress in the cooperation activities carried out under the MoU, adjusting them as necessary.
   C. The Parties may, through a simple exchange of correspondence, agree to carry out, if
need be, some specific activity not included in the work program.

3. **Financial Obligations**
   Financial obligations in carrying out the roles delineated in this MoU will be determined by the Parties through mutual consultation and formal agreement on a case by case basis, in accordance with the rules, regulations and procedures of each Party. This MoU does not impose any financial obligations on either Party in the absence of a separate formal agreement.

4. **Entry into Force, Duration and Termination**
   This MoU will come into effect upon the date of its signature by both Parties hereto. This MoU may be terminated by either of the Parties upon written notice to the other Party and will terminate 60 days after receipt of such notice.

5. **Amendment**
   The terms and conditions of this MoU may be changed only by mutually agreed and accepted written amendments signed by both signatories, which will be annexed to this MoU, of which they will form an integral part.

6. **Channel of Communication and Notice**
   Any notice to be given to either Party with respect to this MoU will be considered as effectively given, if delivered or sent by letter or by fax. Any such notice will become effective on the day of its receipt by the Party to which it is addressed. The address of either Party may be changed by appropriate notice to the other Party.

IN WITNESS WHEREOF, the parties hereto, acting through their representatives, affix their signatures this ____ day of May 2011, Manila, Philippines.

For the PCL-LA

ALMA MORENO-SADIC
PCL National President

RONALD P. CARCELLAR, MMPM, MNSA
Chair, PCL-LA
(PCL National Vice-President)

ATTY. ALAN D. ZULUETA
Honorary Chairperson, PCL-LA
(PCL National Chairman)

HELARIO T. CAMINERO, Ed.D.
PCL-LA Executive Director

Date: ________________________

For the WVSU

______________________________

______________________________

______________________________

______________________________
Decentralization Program

Signed in the presence of:

_________________________________  ____________________________________

_________________________________  ____________________________________

_________________________________  ____________________________________

_________________________________  ____________________________________


ACKNOWLEDGEMENT:

REPUBLIC OF THE PHILIPPINES )
METRO MANILA ) S.S.

BEFORE ME, this _____ day of _____ in the City of ______________, Philippines, personally appeared:

HELARIO T. CAMINERO, Ed.D.  ____________________________________
CTC No. ____________________  CTC No. ____________________
issued at____________________  issued at___________________
on _________________________  on _______________________

Both known to me as the same person who executed the foregoing Memorandum of Understanding and exhibited to me their respective Community Tax Certificates as indicated below their names and acknowledged to me that the same is their voluntary act and deed and free act of the entities which they respectively represent.

Doc. No. ______
Page No. ______
Book No. ______
Series of 2010
Decentralization Program

Attachment 3

Photos
Program Officer-In-Charge
Amel Aivan S. Castro
aivan_castro@yahoo.com/ logodef_phil@yahoo.com

Consultant
Dr. Alex Brillantes

Facilitator
Mr. Tiu Sonco

Documentor
Karla Paulo Tamondong
Danelica Cruz

Prepared for:
Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) GmbH
Decentralization Program

Unit 2A PDCP Building
Corner V.A Rufino & L.P Leviste Streets
Salcedo Village, Makati City

Telephone: (02) 813-6821
Fax: (02) 892-8843

Dr. Herwig Mayer
Program Manager